Character
Service
Leadership
The Canadian Merit Scholarship Foundation, founded in 1988, is a national charity that works in partnership with Canadian universities, donors and volunteers throughout the country to invest in young Canadians who demonstrate character, commitment to service and leadership potential. The foundation is governed by an independent board of directors.

**MISSION STATEMENT**

We are committed to the greatest of Canada’s natural resources: our youth.

We work to identify and support talented students who show promise of leadership and a strong commitment to service in the community.

We fund these citizens to study on Canadian campuses, to the benefit of their future and ours.

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**RIGOROUS SELECTION PROCESS**

We look for qualities in our scholars that a transcript alone cannot show: personal integrity and character; commitment to service and an entrepreneurial spirit; breadth in academic and extra-curricular interests; strongly developed inner-directedness; and outstanding overall potential for leadership. Through a series of assessment and personal interviews, we select the top 30 of approximately 3,800 applicants as Loran Scholars. We also grant up to 80 one-time entrance awards.

**LONG-TERM INVESTMENT IN POTENTIAL**

We provide Loran Scholars with a renewable award comprising a $9,000 living stipend and a matching tuition waiver from one of our 25 partner universities. We encourage scholars to resist the temptation to take easy or conventional paths and to seek out, instead, how they can most effectively contribute to society. To this end, we provide $8,500 in funding for three kinds of scholar-initiated summer internships (private sector, public policy and personal/community development). We also pair scholars with mentors who will challenge them and introduce them to their new community. We expect scholars to use these opportunities to broaden and enrich their academic studies.

**EXTENSIVE NETWORK**

We welcome Loran Scholars into an extended family of volunteers, donors, staff, and past and present scholars. The incoming class of Loran Scholars spend seven days together in Algonquin Park as part of their orientation expedition before they begin university. All scholars are invited to our annual four-day national scholars’ retreat. Our past scholars organize their own Connexion weekend every three years. We know the value of these relationships and take care to nurture them.
Over the past year, we have transitioned to a new phase in our development. The loyal support of long-standing friends, combined with an infusion of dedicated new supporters, has allowed us to maintain and improve our program. After 15 years of outstanding support, The W. Garfield Weston Foundation is halfway through its wind down with us. We are thankful for their cumulative investment in young Canadians. This year, 19 major donors underwrote awards for more than two-thirds of our incoming scholars. As we gain supporters throughout the country, we grow stronger, more resilient and better prepared to drive our program forward.

The growing community of Loran Scholars is taking ownership of the program’s future. Across Canada, past Loran Scholars serve as volunteers, mentors, staff members, summer internship employers and donors. This year, 221 alumni gave a record $85,246, surpassing our goal for the campaign and demonstrating the heightened esprit de corps among scholars. This figure is particularly striking given that the average age of past Loran Scholars is only 30 years. We were particularly glad that the members of the graduating class of 2009, while not yet finished their studies, set the tone by contributing a class gift of just over $3,000, enough to fund a finalist award. We are proud to say that 80% of our alumni have now donated to the foundation and we are thrilled that one Loran Scholar in the class of 2014 will have his or her award entirely underwritten by past Loran Scholars.

With a small staff, our nationwide network of approximately 340 selection committee volunteers continues to be one of our foundation’s most important assets, especially as the number of qualified candidates seeking to join the ranks of Loran Scholars continues to rise (approximately 3,800 applications). In response, we added two new selection committees, in Hamilton and Halifax, to increase the number of students we interview at the regional level in those areas. We recruited 46 new selection committee volunteers this year who demonstrate the values of character, service and leadership that we are looking for in our scholars. We were also pleased to welcome several dynamic new leaders to our Board, including Don Shumka from Vancouver, Jason Shannon from Halifax, and Jon Hountalas, Beth Malcolm and Chris Cowperthwaite (Jostens Loran Scholar ‘99) from Toronto.

Our enrichment program continues to provide scholars with much more than financial support. The summer program ensures that scholars make the most of the time between academic terms. We challenge our scholars to venture outside the familiar and gain meaningful job experience in different sectors and cultural settings. Now in its fifth year, the Outward Bound orientation expedition funded by Nancy and Bob Young has proven to be a powerful catalyst in fostering a sense of cohesion among the incoming class of scholars. This impact is most clearly seen in the year-over-year increase in participation at the annual scholars’ retreat. It is fair to say that the spirit of community and engagement among scholars has never been higher.

Our 112 volunteer mentors counsel, encourage and challenge our scholars. Our current group of mentors includes CEOs of businesses and non-profits, public sector executives, artists, members of the Order of Canada, entrepreneurs, academics and professionals in a wide variety of other fields. They exemplify our values of character, service and leadership and are excellent role models for our scholars. We regularly hear from scholars who mentors have connected to new opportunities or influenced their academic or career trajectories.

The Loran Scholar program was founded as a unique partnership with Canada’s foremost universities, which generously match our scholars’ living stipends with a tuition waiver. This year, we welcomed several new university representatives, each of whom plays an important role on campus as counselor to scholars and advocates and promoters of the Loran Scholar program. We now have a group of distinguished campus leaders supporting our scholars and helping us to steward these crucial partnerships. To our 25 partner universities, thank you for your continued trust and investment.

The Loran Scholar program remains the premier independent, nationally competitive undergraduate award in Canada. Our community of scholars, volunteers and donors has risen to meet our recent challenge and proven their dedication to supporting young Canadians of outstanding character who demonstrate significant potential for leadership. As we approach our 25th anniversary having granted more than $22 million to over 2,200 students, we look forward to the next quarter century of investing in Canada’s future.

Warm regards,

Franca and Susan
RESULTS SO FAR

We are proud to make long-term investments, at an early stage, in young people who are studying a wide range of subjects. We do this because we believe that Canada needs leaders in all areas of society – business, public policy, non-profits, medicine, law, academia, and so on. No one field has a monopoly on leadership. The qualities of leadership that we believe are important are common to all fields. As we prepare to select our 25th class of Loran Scholars, our alumni continue to prove the value of investing in leaders throughout Canada.

Business, policy and social entrepreneurs continue to emerge and develop amongst our alumni. For example, in 2012, Wojciech Gryc ('04), founded Canopy Labs, a company that helps businesses improve their sales by predicting customer behaviour and trends. Three fellow Loran Scholars have worked or are working at the company, including Soheil Koushan ('13), Sammy Lau ('10) and David Vlemmix ('05). Stephen Lake ('07) secured $14.5 million in funding for his Waterloo-based startup, Thalmic Labs, and Redknee, a company founded by CEO Lucas Skoczowski ('92) when he was 26 years old, continues to grow. In 2012, it acquired a business unit of Nokia Siemens.

Alex Mazer ('97) co-founded Better Budget Toronto in an effort to improve municipal budget-making processes and elections. Alex brings experience as a former Director of Policy to the Ontario Finance Minister and as a consultant for McKinsey & Company to this role. His work can also be found in Policy Options, a publication of the Institute for Research on Public Policy (IRPP). The IRPP is headed by Graham Fox ('93), and is partnering with the Loran Alumni Association to deliver the third alumni gathering, Connexion 2014.

Our alumni are also working for other leading organizations, including Amazon, NASA, Engineers Without Borders, the federal, provincial and municipal governments, and various hospitals, law firms, theatre companies, school boards, non-profits, management consulting firms and universities.

With the average age of past Loran Scholars being only 30 years, many of our alumni are engaged in higher education. More than 80 per cent of Loran Scholars pursue graduate studies, many as tenants of major scholarships. Joanne Cave, (W. Garfield Weston Loran Scholar ’09), was the 14th Loran Scholar to become a Rhodes Scholar. Others have received Chevening, Trudeau, Vanier, Baxter, Fulbright, NSERC and SSHRC scholarships for graduate studies.

In addition to pursuing successful careers, our alumni remain committed to service, volunteering in a variety of roles with local, national and international organizations. For example, Gurpreet Brar ('00) is leading a community project drawing together members of the Sikh and Mennonite communities in Winnipeg, Manitoba. Crown Prosecutor Erin Eacott ('93) received the Diamond Jubilee medal for service to her community. Alumni are also serving on various boards including Camp Oochigeas, the Girl Guides of Canada, and the University of Ottawa Heart Institute.

As envisioned by our founder, Bob Cluett, Loran Scholars are playing increasingly vital roles in stewarding this enterprise. Alumni serve as volunteers, mentors, staff members, summer internship employers and donors. They comprised approximately two-thirds of the foundation’s donors this year, and, to date, 80% of alumni have collectively donated more than $365,000 in support of the Loran Scholar program.

A photo gallery of alumni can be found on our web site, www.loranscholar.ca/loran-scholars.
THE SELECTION PROCESS

We believe that a young person’s character is a better indicator of overall potential than standard academic measures, and, as a result, our selection process is rigorous, thorough and involves personal interviews with a talented and diverse group of volunteers.

We send our application materials to more than 4,000 high schools and CEGEPs in Canada, and we encourage each school to select and nominate the candidates who best match our selection criteria. This year, 2014 young Canadians were recognized by their schools for their character, commitment to service and leadership potential. An additional 1,765 students applied directly.

We have established 30 regional committees and one national direct pool committee in 21 cities across Canada. More than 340 volunteers, drawn from business, education and the wider community, are involved as assessors or interviewers.

This year, our regional committees selected 339 semi-finalists for personal interviews from an original pool of 3,779 applicants. In February, the top 76 candidates attended our national selection weekend in Toronto, where our six national committees and two national co-chairs selected our 30 newest Loran Scholars. We also granted 39 finalist awards ($3,000 ea.), 33 provincial awards ($2,000 ea.) and recognized students with honour citations (40) and semi-finalist certificates (223).

<table>
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ELIDIE FORTIN, LORAN SCHOLAR
Cégep de Rivière-du-Loup, Rivière-du-Loup, QC

WINSTON GAMACHE, REBANKS LORAN SCHOLAR
Bonneville Centralized High School, Bonneville, AB

GEORGINA GIANNOPOULOS, LORAN SCHOLAR
Waterloo Collegiate Institute, Waterloo, ON

HANNAH GILLIS, CLEARWATER LORAN SCHOLAR
Chedabucto Education Centre, Guysborough, NS

VANIR GREWAL, LORAN SCHOLAR
Heart Lake Secondary School, Brampton, ON

CLAIRE GUMMO, APPLEBANKS LORAN SCHOLAR
Bishop Carroll High School, Calgary, AB

DANIKA HAMMOND, BMO LORAN SCHOLAR
Lacrosse Elementary Secondary School, Silverton, BC

TOMMY HANA, LORAN SCHOLAR
Cardinal Ambrose Catholic Secondary School, Brampton, ON

SCOTT HENRY, YOUNG FUND LORAN SCHOLAR
Walkerville Secondary School, Windsor, ON

YULANDA LUI, LORAN SCHOLAR
Francis Libermann Catholic High School, Scarborough, ON

SADIE MCKINNIS, SCACE LORAN SCHOLAR
Harbord Collegiate Institute, Toronto, ON

SEBASTIAN MUERMANN, LORAN SCHOLAR
W. J. Mount Secondary School, Abbotsford, BC

LAURA CHINGONON, LORAN SCHOLAR
North Battleford Comprehensive High School, North Battleford, SK

MEGHAN PAYMENT, CBC LORAN SCHOLAR
Westgate Collegiate and Vocational Institute, Thunder Bay, ON

IAIN SANDER, LORAN SCHOLAR
Catholic Central High School, Lethbridge, AB

COLE SMITH, LORAN SCHOLAR
Gulf Islands Secondary School, Salt Spring Island, BC

RAINE STOREY, CBC LORAN SCHOLAR
Fenelon Falls Secondary School, Fenelon Falls, ON

ROSALIE TRED, BELZBERG LORAN SCHOLAR
Eric Hamber Secondary School, Vancouver, BC

KELSEY HOGAN, TEMERTY LORAN SCHOLAR
Brook Regional High School, Steady Brook, NL

NOUSIN HUSSAIN, LORAN SCHOLAR
Bloor Collegiate Institute, Toronto, ON

SOHEIL KOUSHAR, RALPH M. BARFORD LORAN SCHOLAR
Marc Garneau Collegiate Institute, Toronto, ON

DYLAN KRUGER, LORAN SCHOLAR
Vancouver College, Delta, BC

PÉNÉLOPE LANGLAIS-OILGNY, LORAN SCHOLAR
Cégep de l’Outaouais, Chelsea, QC

LEILA LECLERC, LORAN SCHOLAR
Carleton North High School, Florenceville–Bristol, NB

EISHA AHMED, BMO CAPITAL MARKETS LORAN SCHOLAR
Abbey Park High School, Oakville, ON

MIKE ALLAN, LORAN SCHOLAR
Holy Heart of Mary Regional High, St. John’s, NL

ANDREA BENTNETT, BMO CAPITAL MARKETS LORAN SCHOLAR
Appalachia High School, St. George’s, NL

SIMONE CAVANAUGH, LORAN SCHOLAR
Champlain College, Saint-Lambert Montreal, QC

QUINN CONLON, NF MG LORAN SCHOLAR
Assumption College School, Windsor, ON

MYRIAM FAUCHER, LORAN SCHOLAR
École secondaire catholique Algonquin, Corbeil, ON

CLASS OF 2013
UNIVERSITY PARTNERSHIP

Unique in Canada, our university partners demonstrate their trust in our selection process by waiving tuition for Loran Scholars. They also join us in stewarding scholars throughout their undergraduate studies by designating a staff member who serves as an advisor on campus. Universities with a significant number of Loran Scholars on-campus host receptions for past and present scholars, volunteers, mentors and supporters.

Atlantic Canada
Dalhousie University
Memorial University
Mount Allison University
Université de Moncton
University of King’s College
University of New Brunswick

Québec
McGill University
Université Laval
Université de Montréal

Ontario
McMaster University
Queen’s University
University of Guelph
University of Ottawa
Ryerson University
University of Toronto
University of Waterloo
Western University
York University

Prairies
University of Alberta
University of Calgary
University of Manitoba
University of Saskatchewan

BC
Simon Fraser University
University of British Columbia
University of Victoria

The Loran Scholar program consistently selects highly-motivated individuals who are willing to contribute to the world as it is, and to imagine what it can be in the future. In addition to demonstrating strong character, these students all possess skill and energy as well as the ability to work with others toward their goals. Our campus and our country benefit from investing in these scholars.

Dr. Daniel R. Woolf
Principal and Vice-Chancellor,
Queen’s University

PROFILE: NANCY YOUNG

Nancy Young is one of our core supporters, serving as an interviewer, major donor and a director of the Foundation. She brings to the program a strong belief in the value of education, an understanding of the importance of fostering Canadian leadership, and business acumen developed as the CEO and owner of Elizabeth Bradley Designs.

Recalling her first experience as an interviewer at national selections, Mrs. Young says, “I was blown away by the degree of excellence exhibited by the individuals involved. The candidates impressed me with their abilities to address problems in their communities and their willingness to step outside of their comfort zones. The depths of talent amongst the interviewers, and their focus on merit, made me confident we are selecting the candidates best able to develop into leaders for Canada.”

In 2010, Nancy and her husband, Bob, made a multi-year pledge to establish an outdoor expedition for each incoming class of Loran Scholars. “After witnessing the energy and enthusiasm of candidates at national selections, it became clear to us how important it is for scholars to build strong relationships with each other. Getting outside to face the elements together is an excellent way for each new class of scholars to build bonds that will last well beyond their undergraduate years.”

As a director of the foundation, Mrs. Young is focused on the future. “The Loran Scholar program is critical to keeping Canada competitive. As a merit-based program, it pulls together a diverse group of talented individuals at an important stage in their lives, and provides them with the opportunities they need to grow and develop as leaders. I can’t wait to say, ‘I knew them when...’”

Nancy Young, CEO and Owner, Elizabeth Bradley Designs

The Loran Scholar program is critical to keeping Canada competitive. As a merit-based program, it pulls together a diverse group of talented individuals at an important stage in their lives, and provides them with the opportunities they need to grow and develop as leaders.

Nancy Young, CEO and Owner, Elizabeth Bradley Designs

University of Waterloo reception.
mentoring

Our growing national network of donors, alumni and volunteers is one of our greatest assets. Since 2005, our one-on-one mentorship program has involved 278 mentors, 112 of whom are mentoring current Loran Scholars. Mentors commit to sharing their experiences and networks with the scholars and also act as role models and advisors.

To build connections between mentors and scholars, we convened gatherings for more than 100 mentors and scholars in Vancouver, Toronto, Hamilton, Guelph, Kingston, Ottawa, Montreal and Halifax.

MENTORS FOR THE CLASS OF 2012

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Organization/Location</th>
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<tbody>
<tr>
<td>Caroline Andrew</td>
<td>Director</td>
<td>Centre on Governance, School of Political Studies, University of Ottawa, Ottawa, ON</td>
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<tr>
<td>Stephanie Barker</td>
<td>Coordonatrice</td>
<td>Joint Campaign, Université de Montréal, Montréal, QC</td>
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<tr>
<td>Amy Cervenan</td>
<td>PhD Candidate</td>
<td>University of Toronto, Guelph, ON</td>
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<td>Louise Chagnon-Buchet</td>
<td>Curator</td>
<td>TedxYouth Montreal, Montréal, QC</td>
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<td>Mark Chamberlain</td>
<td>President &amp; CEO</td>
<td>Trivaris Ltd., Hamilton, ON</td>
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<td>Martin Connell</td>
<td>Co-Founder</td>
<td>ACE Bakery, Toronto, ON</td>
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<tr>
<td>George Cooke</td>
<td>Former President &amp; CEO</td>
<td>The Dominion of Canada General Insurance Company, Toronto, ON</td>
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<tr>
<td>Aline Cool</td>
<td>Head of Guidance</td>
<td>Guelph Collegiate Vocational Institute, Guelph, ON</td>
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<tr>
<td>Ann Adson</td>
<td>Director</td>
<td>The CRB Foundation, Montreal, QC</td>
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<tr>
<td>Jacques Dubé</td>
<td>City Manager</td>
<td>City of Moncton, Moncton, NB</td>
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<tr>
<td>Brenda Fitzgerald</td>
<td>Health Services Consultant</td>
<td>Saskatoon, SK</td>
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<tr>
<td>Graham Fox</td>
<td>President &amp; CEO</td>
<td>Institute for Research on Public Policy, Toronto, QC</td>
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<tr>
<td>Evan Fraser</td>
<td>Professor, Department of Geography</td>
<td>University of Guelph, Guelph, ON</td>
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<tr>
<td>Les Herr</td>
<td>President &amp; CEO</td>
<td>Empire Life, Kingston, ON</td>
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<td>Jim Hughes</td>
<td>President &amp; CEO</td>
<td>The Graham Boeckh Foundation, Toronto, QC</td>
</tr>
<tr>
<td>Michelle Hurtubise</td>
<td>Executive Director</td>
<td>Intercommunity Health Centre, London, ON</td>
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<tr>
<td>Joey Kish</td>
<td>Associate Professor</td>
<td>Materials Science &amp; Engineering, McMaster University, Hamilton, ON</td>
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<tr>
<td>Chad Lubelsky</td>
<td>Executive Director</td>
<td>Santropol Roulant, Montreal, QC</td>
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<tr>
<td>Gordon McBean</td>
<td>Professor &amp; Research Chair</td>
<td>Institute for Catastrophic Loss Reduction, UWO, London, ON</td>
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<td>Sylvie Mercier</td>
<td>Présidente et Associée principale</td>
<td>Masia, développement stratégique, Montréal, QC</td>
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<td>John Phillips</td>
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<td>Marie-France Raynaut</td>
<td>Directrice Générale</td>
<td>Centre de recherche Léa-Roback sur les inégalités sociales de santé de Montréal, Montréal, QC</td>
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<td>David Sandomierski</td>
<td>PhD Candidate</td>
<td>University of Toronto, Toronto, ON</td>
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<td>Meredith Saunderson</td>
<td>Past Chair</td>
<td>University of Toronto Art Centre, Toronto, ON</td>
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<tr>
<td>Don Shumka</td>
<td>Managing Director</td>
<td>Walden Management, Vancouver, BC</td>
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<tr>
<td>Robert Silverman</td>
<td>Professor Emeritus</td>
<td>Queen's University, Kingston, ON</td>
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<tr>
<td>Kenneth Tolmie</td>
<td>Vice-President</td>
<td>Finance &amp; CFO, Aprio Inc, Vancouver, BC</td>
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<tr>
<td>Shelley Utttmerhagen</td>
<td>President</td>
<td>Carly Foundation, Calgary, AB</td>
</tr>
<tr>
<td>Beth Vader</td>
<td>Educator</td>
<td>Prince Edward Collegiate Institute, Picton, ON</td>
</tr>
</tbody>
</table>

Since 2005, our one-on-one mentorship program has involved 278 mentors, 112 of whom are mentoring current Loran Scholars. Mentors commit to sharing their experiences and networks with the scholars and also act as role models and advisors.

To build connections between mentors and scholars, we convened gatherings for more than 100 mentors and scholars in Vancouver, Toronto, Hamilton, Guelph, Kingston, Ottawa, Montreal and Halifax.

PROFILE: SAMMY LAU & BILL MORNEAU

Sammy Lau (Young Fund Loran Scholar ’10) is a fourth-year student at Trinity College, the University of Toronto, where he is majoring in history and human geography. On-campus, he serves as the Secretary-General of the North American Model United Nations, and is a member of the university’s Discipline Appeals Committee. He has also volunteered on the executive committee of a Member of Parliament’s election campaign. For his summers, Sammy interned with UNHCR in Geneva and London, and worked in sales and business development with Canopy Labs, a start-up software company founded by Wojciech Gryc (’04).

Upon moving from his hometown of Vancouver to Toronto, the Loran Scholar program paired Sammy with Bill Morneau, Executive Chairman of Morneau Shepell, Canada’s largest human resources firm. Bill is also the Chair of the Board of Directors at the C.D. Howe Institute, was appointed Pension Investment Advisor by the Ontario Minister of Finance and serves on the boards of several national and international organizations, including CMSF. In 2012, he co-authored a book, The Real Retirement, which is currently in bookstores across Canada.

“Bill helps to keep me grounded. He asks the right questions, including what am I doing and why am I doing it. Sometimes he asks, ‘Why not?’ Why not volunteer my time? Why not put my name up for election? Bill helps me to see the bigger picture and encourages me to take an extra risk when it makes sense.”

Sammy Lau

Bill describes the mentoring experience as an opportunity to interact with a young, motivated scholar: “I feel confident that my time is invested wisely in a Loran Scholar. These young Canadians have already demonstrated commitment to improving the world around them, and strong potential to continue increasing their influence in the future. It is a privilege to be able to offer guidance to an emerging leader at such an important time in his life.”

Sammy and Bill meet monthly in a variety of settings, something Sammy views as particularly beneficial: “Seeing how Bill operates in the office, at community events and as a father is an incredible opportunity.” From Bill’s perspective, Sammy’s presence at family dinners holds an unexpected benefit, “It’s a rewarding endeavour for me personally, and my children, ages 17, 16, 14, and 11, have gained a role model in the process.” When asked if they would recommend the mentorship program to fellow community leaders, Bill and Sammy replied, “Absolutely.”
With 112 scholars studying at 18 different universities throughout Canada, we believe strongly in the value of building a national community of scholars who inspire and motivate each other. To this end, each year we bring scholars together for an orientation expedition, national scholars’ retreat, regional events and our national scholars’ forum. We also provide an online space for current scholars and connect present and past scholars on LinkedIn.

**ORIENTATION EXPEDITION**

A multi-year pledge from Nancy and Bob Young continues to bring each new class of Loran Scholars together to participate in an outdoor expedition. The week-long trip provides incoming scholars with an opportunity to challenge themselves physically, gain confidence in taking risks and work productively in a team setting. It also builds a shared sense of identity amongst each new class of Loran Scholars before they disperse across Canada to begin their first semester of university.

This year the incoming class of scholars split into one hiking and two canoeing groups before venturing into Algonquin Park. Scholars covered up to 10 km per day and pitched camp every night, carrying their gear and food with them. This wilderness experience was a first for many. A 24-hour solitary period in the middle of the expedition provided an opportunity for scholars to reflect on their plans for the year ahead.

This is our fifth year partnering with Outward Bound to deliver this program. Since its inception in 2009, there has been a noticeable impact on scholars’ relationships with one another as the Loran Scholar community grows more cohesive every year.

**SCHOLARS’ RETREAT**

Upon completion of the orientation expedition, the incoming scholars joined their upper-year peers at the annual Scholars’ Retreat. This year, 85 scholars plus staff members and alumni gathered for peer-to-peer learning, role modeling, and reflection.

During the weekend, alumni facilitated sessions about how to build and sustain strong networks, as well as how to make decisions to maximize community and career opportunities. Scholar- and staff-led sessions provided tips on making the most of the summer program and ideas for making service activities meaningful. This retreat was the largest gathering of current scholars to date.

**NATIONAL SCHOLARS’ FORUM**

As is tradition, first- and fourth-year scholars were invited to attend the national selection weekend to participate in the annual Scholars’ Forum and assist with interviews. The forum consisted of workshops and plenaries led by scholars, alumni, staff and guests.

Highlights included a morning keynote address by Catherine McKenna, co-founder and Executive Director of Canadian Lawyers Abroad, and an evening address by Scott Gilmore, CEO of Building Markets. Mr. Gilmore spoke about the importance of being bold enough to believe you can change the world, while recognizing that you will need a team to do so. The Class of 2009 capped off the weekend by announcing their pledge to fund a provincial award as a graduating class gift, something they hope will become a new tradition.
Over the course of their undergraduate studies, scholars are expected to gain work experience in the private and public sectors in Canada and abroad. Staff members support scholars by establishing partnerships with leading companies and organizations, such as Social Capital Partners, the Consulate General of Canada in Vietnam and Shoppers Drug Mart. In 2012, 18 internships were made available to scholars through the Foundation. Scholars are also encouraged to connect to our extensive network of donors, alumni and volunteers and many can access up to $8,500 in order to plan three unique and challenging summer experiences.

**Summer Program**

As a high school student at Peterborough Collegiate Vocational School in Ontario, Dylan Collins (Loran Scholar ‘10) owned and operated Collins Care, a business he founded to make use of his alpaca, llama, and goat husbandry skills. He further applied his expertise in this field as a member of the marketing committee for a national alpaca association. Dylan also coached soccer and became a certified equine massage therapist.

After being selected as a Loran Scholar, he moved to British Columbia where he is now in his senior year of an Honours Biochemistry degree at the University of Victoria. He is currently co-president of the university’s Biochemistry and Microbiology Student Society, volunteers with the BC Cancer Agency and serves on the Board of Directors of AIDS Vancouver Island.

**Profile: Dylan Collins**

Dylan’s summer experiences have complemented and broadened his academic studies. Following his first year, Dylan interned with the Foundation for Sustainable Development in Kenya. He worked in partnership with a rural primary healthcare clinic to increase the capacity of diagnostic services for malaria, typhoid fever and other tropical infections for the 20,000+ residents of the Kakamega rainforest and surrounding area.

Recognizing a growing interest in public health, for his public policy summer, Dylan interned with the provincial harm reduction team at the British Columbia Centre for Disease Control. There, he supported the development of the province’s take-home naloxone program, an initiative aimed at reducing opioid overdose-related morbidity and mortality.

For his third summer, Dylan worked as an analyst on the healthcare practice team of the management consulting group with KPMG in Edmonton. He credits the summer program with giving him the freedom and practical experience to better understand his community and his own goals and motivations. “The diversity of experience I’ve gained through the summer enrichment program has created an unsurpassed foundation from which to launch my future career as a public health scholar,” says Dylan.
**Fiona Emdin** (W. Garfield Weston Loran Scholar '11), a science student at Queen's University, interned at the Climate Change Secretariat of the Yukon Government. Fiona conducted research to support a strategy to reduce greenhouse gas emissions.

**Jenna Gall** (W. Garfield Weston Loran Scholar '10), a science student at UBC, travelled to Pangnirtung, Nunavut where she worked for the Pangnirtung Bush School. Jenna spent six additional weeks as an outreach and communications intern with the Youth Arctic Coalition.

**Priya Koilpillai** (W. Garfield Weston Loran Scholar '10), a life sciences and global development student at Queen's University, interned at the World Health Organization in Geneva, Switzerland. She worked with the Tobacco Free Initiative Network.

**Simon Harmgardt** (Young Fund Loran Scholar '12), a business student at Queen's University, volunteered at Aldea Yanapay, a social project located in Cusco, Peru. Simon designed a children's workshop and coordinated programs at the centre. He also took Spanish language classes.

**Alex Verge** (W. Garfield Weston Loran Scholar '11), a science student at McGill University majoring in physics, worked with the product development team at EPCOS, an electronics company located in Nashik, India. His work focused on research and development.

**Devon Jackson** (W. Garfield Weston Loran Scholar '11), a theatre student at Queen's University, interned in the External Affairs Department of The Royal Society of New Zealand. Devon collected data and conducted literature reviews on emerging issues in environmental sustainability.
Being a Loran Scholar is a lifelong commitment to always being better.

Steven Uster (Loran Scholar ‘97) is the founder of Zillidy and Eldridge Capital Ltd. He established Eldridge Capital in 2009 in order to provide short-term, asset-backed financing and accounts receivable factoring to small and medium sized companies. In 2012, he started Zillidy, a personal asset lender for individuals and business owners. He also writes articles for a variety of newspapers and web sites concerning personal and business finance.

Prior to founding his own businesses in Toronto, Steven worked on Wall Street in New York. He started his career at UBS Investment Bank and continued it at Centerview Partners, advising large public companies on aspects of their business, including raising money and making acquisitions. Throughout his career, Steven has advised on and executed over $25 billion of transactions. He has worked with large and small companies, including Fortune 100 companies, but his passion has always been helping entrepreneurs to grow their businesses.

As a high school student, Steven tested his interest in business by getting involved in sales and collections for a local trade show operator. When he was selected as a Loran Scholar, he enrolled in the Bachelor of Commerce programme at McGill University. His mentor, Deepak Ramachandran, an entrepreneur himself, remains a trusted advisor and friend. While earning his MBA at The Wharton School, Steven focused on entrepreneurship and finding solutions to problems that existed for consumers and business owners, topics that would inform his efforts with Eldridge Capital and Zillidy.

In the community, Steven is a strong supporter of the Crohn’s and Colitis Foundation of Canada, serves as a regional interviewer and is the incoming coordinator of the Loran Alumni Association, a role he is eager to take on: “I am looking forward to speaking with as many alumni as possible in order to continue the tradition of investing in this strong network of individuals who are capable of turning ambition into action. On a personal level, getting to know fellow scholars helps me to ensure I’m paying attention to all of my priorities, including my family, my career and my community. Seeing what fellow scholars are doing pushes me to test my own limits. Being a Loran Scholar is a lifelong commitment to always being better.”

Steven is an annual donor. He recently made a multi-year commitment to support future Loran Scholars.
VOLUNTEERS continued

Alice Chan-Yip
Priscilla Chen
Christopher Chen
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Jerome Chomos
Jennifer Clapp
Suzanne Clapp
Jennifer Clark
Brynn Clarke
Lisa Cline

Caroline Crawford (’06)
Purdy Crawford
David Crombie
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Ruth daCosta
Ann Dawson
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Alex Dostal
Vaughan Dowie
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Peter Dueck
Nora Duke
Martin Dumas
Carly Dunster
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David Eaves
Virginia Froman
Paul Elsley
Kristin Erickson (’01)
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Carolyn Eyles
Paul Fahey
Conor Falvey (’06)
Johnny Fansher
Kevin Farrell
Sarah Farrell
Elizabeth Fredkork
Walter Fenlon
Andrea Feunekes
Marta Filipski (’02)
Mary Ann Finn
Julie Firestone
Brenda Fitzgerald
Yannick Fortier
Simon Foster
Catherine Fowler
Graham Fox (’93)
Evans Fraser
Graham Fraser
Diane Freeman
Charlotte French
David Friesen

Ida Goodreau
Nora Gorman
Catherine Graham
Jerry Grandey
Douglas Grant
Pierre-Luc Gravel
James Gray
Loree Gray
Shari Graydon
Kelly Grindrod

Meghan Henry
Claire Hepburn
Les Herr
Hillary Higgins (’03)
Gary Hilderbrand
Rosanne Hill Blaisdell
Terence Ho
Cheryl Hodder
Laura Hogan (’99)
Heather Holland (’98)

Shannon Jorgensen (’00)
Anthony Keating
Allison Keating (’04)
Carol Kehoe
Ruth Kelly
Sharon Kennedy (’05)
Kevin Krough
John Keuper
Kosar Khwaja (’94)
Candace Kielbiski
Paul Larocque
Laurie Lashbrook
Sylviane Latour
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Doug Lawson
Stéphane LeBlanc
Linda Leith
John Lennox
Pat Letizia
Peter Leuprecht

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Kip Cobbett
Freda Colbourne
Ruth Ann Companion
Alex Conilffe (’99)
Martin Cornell
Meghan Conway
George Cooke
Terry Cooke
Aline Cool
George Cooper
Michele Corbeil
Christine Corston
Stephen Couchman
Philip Cowperthwaite
Chris Cowperthwaite (’99)
Christine Cowtan
Jane Craighead

Linda Ann Daly
Lisa Dalziel
Patrick David (’99)
Annabelle DeGouwesia
Lisa Demers
Rose-May Demure
Joan Dennie
Melanie Derync
Lightstone (’02)
Brian Desbiens
Joe Desloges
Mohamed Dhanani
Adrienne di Paolo
Cam di Prata
Carey Diamond
Jim Diotte
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Julie Firestone

Virginia Froman
Janet Frood
Rick Frost
Catherine Gagne (’08)
Carolina Gallo Richer
LaFlèche
Brian Gardner (’93)
Peter George
George Georgiades (’95)
Frances Gertsch
Natalie Gerum (’05)
Julie Gibson (’95)
Mark Gifford
Jennifer Gillivan
Scott Gilmore
Patrick Giroux
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Jane Good

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Stephen Huddart
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Joey Kish
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Meriko Kubota
Guy Labine
Monica Lacey
Wayne Ludlow
Earl Ludlow
Gaitan Lussier
Marie-Claire

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Sandra Lockyer
Charles Loewen
Denis Losier
Chad Lubelsky
Wayne Ludlow
Earl Ludlow
Gaitan Lussier
Marie-Claire

Leanne Lewis
Chris Li (’93)
Well-known for his work as federal Minister of Finance and later as Canada’s Ambassador to the United States, The Honourable Michael Wilson joined the Board of the Canadian Merit Scholarship Foundation in 2012. He brings to our board a wealth of experience from his distinguished career in Canadian public life as a politician, diplomat, business leader and community volunteer.

Mr. Wilson is a strong supporter of higher education. He is a graduate of Trinity College and currently serves as Chancellor of the University of Toronto. In 2010, he was promoted to Companion of the Order of Canada for his outspoken advocacy in the field of mental health and for his contributions to public service, both in Canada and on the international stage.

“The Loran Scholar program, with its emphasis on identifying and nurturing strong character in young Canadians who are making practical contributions to communities across the country, is a key means of investing in the future prosperity of Canada. I am proud to serve on the board.”

The Honourable Michael Wilson
INDIVIDUAL ANNUAL GIVING

We thank the individuals listed below for their financial contributions in support of our mission. * denotes a donor who also gave travel miles to mitigate the costs of national selections. M indicates a monthly donor.

(from 1 May 2012 to 30 April 2013)

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Kate Smolina (*04)  David Thompson  Christl Verduyn  Lisa Wolverton

Melissa Sonberg  Wendy Thomson  Laura Thomson (*04)
Steve Sousa  Laura Thomson (*04)  Bilkis Vissandjée
Guthrie Stewart  Tiffany Tingley (*02)  Roman Viveros-Aguirera
Katherine Stewart  Kenneth Tolmie  David Vlemmix (*05)
Judy Symes  Martha Tory  Paul Vogt
Sunali Swaminathan  Warren Tranquada (*92)  Peta Wales
Peter Sweeney  Beatrice Traub-Werner  Kevin Waller
John Swift  Moreen Tremblay  Kevin Wamsley
Michele Symons  Marilyn Tremholme  Gary Warner
Amy Tan (*96)  Counsell  Jaime Watt
François  Linda Tunney  Ashley Weese
Tanguay-Renaud (*98)  Michael Urlocker  Joy Weismiller
Karen Tanner  Stephen Uster (*97)  Frances Wesley

Anabel Wong  Chuk Wong
Peter Wong
Robert Wood  Cornell Wright
Fred Wright  Elizabeth Yeo
Bill Young  Nancy Young
Sarah Young  Erica Zarkovich (*98)
Pierre Zundel  David Zussman

W. Galen Weston  Anne Whelan  Laura White (*00)  Lucinda Williams
Karen Wilson  Michael Wilson  Rose Wilson
Marva Wisdom  Elizabeth Witmer
Lisa Wolverton

VOLUNTEERS continued
<table>
<thead>
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<th>Scholars' Circle - up to $249</th>
<th>Scholars' Circle - up to $249 (cont.’d)</th>
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<td>Ray &amp; Joan McNeil</td>
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<td>Kaitlyn O’Shaughnessy ('08)</td>
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<td>Gail M. Scott</td>
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### Corporate and Foundation Annual Giving (from 1 May 2012 to 30 April 2013)

Since our earliest days, the Loran Scholar program has benefited from the support of Canadian companies and foundations that are aligned with our mission of investing in young people who demonstrate character, service and leadership potential.

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- The Henry White Kinnear Foundation
- The Loran Alumni Association
- Official Air Travel Sponsor
- BMO Capital Markets
- CIBC
- KPMG

### Major Donors - up to $4,999

We need leaders in every domain and every organization, which is why BMO Capital Markets is a proud supporter of the Loran Scholar program. Through our Equity Through Education initiative, we have invested $2,012,500 in a diverse group of scholars, all of whom show potential as leaders.

Eric Tripp, President, BMO Capital Markets

**Principal Benefactors - $50,000+**

**Primary Benefactors - $25,000+**

- Avana Capital Corporation
- Bragg Family Foundation
- Great-West Life, London Life, Canada Life
- Friends of Canadian Education

**Major Benefactors - $10,000+**

- Anonymous
- Burgundy Asset Management Ltd.
- Friesens Corporation
- Future Leaders Fund
- Lexington Park Real Estate Capital Inc.
- The Midloch Foundation
- Whitecastle Investments Limited

**Benefactors - $5,000+**

- Anonymous
- Deloitte & Touche Foundation Canada
- E.W. Bickle Foundation
- Frum Foundation

**Major Donors - up to $4,999**

- Anonymous
- Canadian Pacific Railway
- Canopy Labs Inc.
- College of Biological Science, University of Guelph
- Dr. Gupta Medicine Professional Corp.
- Loran Scholars’ Association
- National Leasing
- R.H. McRae Charitable Foundation
- Robertson Stromberg Pedersen LLP
- Sketch
- TD Private Giving Foundation
- Sketch
- The Taligent Group
- United Way Of Greater Toronto
- The David H. Laidley Foundation
- United Way Of Halifax
- United Way Ottawa
- United Way Ottawa
Over the past eight years, the Foundation has steadily increased its asset base from $1.3 million to over $7.7 million. This asset base provides us with the necessary reserve to continue to offer 30 new awards every year, knowing we have sufficient funds to pay out all anticipated stipends to in-stream scholars. The increase also reflects the establishment of a modest endowment fund ($3.2M), providing our donors with a means to make a long-term gift in support of the Loran Scholar program. One of our goals over the next few years is to fund a modest proportion of our annual expenditures from income earned on invested capital.

We encourage you to review our audited financial statements, which are available at www.loranscholar.ca. Below is summarized financial information for the year ended April 30, 2013.

**ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>2013 $</th>
<th>2012 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current assets</td>
<td>2,750,344</td>
<td>2,826,764</td>
</tr>
<tr>
<td>Long-term assets</td>
<td>4,974,123</td>
<td>3,974,629</td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td>2,902</td>
</tr>
<tr>
<td></td>
<td><strong>7,724,467</strong></td>
<td><strong>6,804,295</strong></td>
</tr>
</tbody>
</table>

**LIABILITIES AND NET ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>2013 $</th>
<th>2012 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current liabilities</td>
<td>1,303,829</td>
<td>1,285,302</td>
</tr>
<tr>
<td>Long-term liabilities</td>
<td>1,583,737</td>
<td>1,497,745</td>
</tr>
<tr>
<td></td>
<td><strong>2,887,566</strong></td>
<td><strong>2,783,047</strong></td>
</tr>
</tbody>
</table>

**NET ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>2013 $</th>
<th>2012 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Endowment Fund</td>
<td>3,192,404</td>
<td>2,476,884</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>1,644,497</td>
<td>1,544,364</td>
</tr>
<tr>
<td></td>
<td><strong>4,836,901</strong></td>
<td><strong>4,021,248</strong></td>
</tr>
<tr>
<td></td>
<td><strong>7,724,467</strong></td>
<td><strong>6,804,295</strong></td>
</tr>
</tbody>
</table>

**EXPENSES**

<table>
<thead>
<tr>
<th></th>
<th>2013 $</th>
<th>2012 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stipend grants</td>
<td>1,131,184</td>
<td>1,003,000</td>
</tr>
<tr>
<td>Enrichment program</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Summer</td>
<td>219,908</td>
<td>214,032</td>
</tr>
<tr>
<td>Mentorship and stewardship</td>
<td>63,975</td>
<td>56,621</td>
</tr>
<tr>
<td>Gatherings (retreat, conferences, orientation expedition, etc.)</td>
<td>126,189</td>
<td>150,576</td>
</tr>
<tr>
<td>Selections</td>
<td>143,070</td>
<td>135,485</td>
</tr>
<tr>
<td></td>
<td><strong>1,684,326</strong></td>
<td><strong>1,559,713</strong></td>
</tr>
<tr>
<td>General and administration</td>
<td>187,915</td>
<td>185,012</td>
</tr>
<tr>
<td></td>
<td><strong>1,872,242</strong></td>
<td><strong>1,744,725</strong></td>
</tr>
</tbody>
</table>

**INCOME (Loran Scholar program)**

<table>
<thead>
<tr>
<th></th>
<th>2013 $</th>
<th>2012 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donations</td>
<td>2,290,636</td>
<td>2,121,960</td>
</tr>
<tr>
<td>Interest and other income</td>
<td>200,192</td>
<td>148,025</td>
</tr>
<tr>
<td></td>
<td><strong>2,490,828</strong></td>
<td><strong>2,269,985</strong></td>
</tr>
</tbody>
</table>

**Note:** Our partner universities waive tuition for Loran Scholars. Total cost of $670,320 is based on the national average tuition of $5,586 for 2012/2013.

**INCOME (Loran Scholar program)**

with tuition - see note, above

<table>
<thead>
<tr>
<th></th>
<th>2013 $</th>
<th>2012 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corporations (19%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foundations (22%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Universities (Tuition) (21%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest &amp; Other Income (6%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>The W. Garfield Weston Foundation (21%)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2013 $</th>
<th>2012 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individuals (11%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Sandra MacGillivray (Loran Scholar ’94) is a managing partner of Valency, a firm providing specialized information management services for large capital projects, particularly in the energy and resource sector.

As a Loran Scholar, Sandra graduated from the University of Waterloo with a Bachelor of Science degree although that was not the program in which she had originally enrolled. The combination of our summer program and the Waterloo co-op program allowed her to recognize a change in direction early in her undergraduate studies.

After a summer working in a law firm was different from what she expected, a term working in software design sparked her desire to learn more about the field. Practical experience in the finance department of Sears Canada convinced her that a science degree with a business focus fit her interests. Following graduation, she declined acceptance to law school in order to pursue work in the growing IT sector in Waterloo. Sandra comments that she is grateful for the freedom to explore her interests fully and for the connections made through her mentor, Kim Echlin, that led her to find a new passion.

Like many Loran Scholars, Sandra knew she wanted to strike out on her own one day. After several years of working in the United States, her career led her back to Canada and an opportunity arose to start her own firm, Valency. It’s an experience she describes as “exhilarating and terrifying.”

Since returning to Canada, Sandra also became more involved in the alumni network and has attended the first two Connexion alumni weekends. She sees the weekends as opportunities to meet and re-connect with fellow like-minded and driven individuals. “It’s good to know I can reach out to fellow alumni when I face big decisions with the knowledge that they’ve faced related situations and will have useful advice.”

On giving to the program, Sandra and her husband say that the decision was easy to give back to the organization that played an integral role in shaping her life.
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Author

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Martha Tory

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Michael Urlocker
Beth Malcolm

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The Foundation’s CEO, Franca Gucciardi, (416.646.2120 x222, franca.gucciardi@cmsf.ca), is a member of the Class of 1990. She has been leading the Foundation since 2004. The staff team consists of seven individuals based in Toronto, including two alumni.