25 years of

Character • Service • Leadership
mission

The Canadian Merit Scholarship Foundation, founded in 1988, is a national charity that works in partnership with Canadian universities, donors and volunteers throughout the country to invest in young Canadians who demonstrate character, commitment to service and leadership potential. The foundation is governed by an independent board of directors.

MISSION STATEMENT

We are committed to the greatest of Canada’s natural resources: our youth.

We work to identify and support talented students who show promise of leadership and a strong commitment to service in the community.

We fund these citizens to study on Canadian campuses, to the benefit of their future and ours.

RIGOROUS SELECTION PROCESS

We look for qualities in our scholars that a transcript alone cannot show: personal integrity and character; commitment to service and an entrepreneurial spirit; breadth in academic and extra-curricular interests; strongly developed inner-directedness; and outstanding overall potential for leadership. Through a series of assessments and personal interviews, we select the top 30 of approximately 3,500 applicants as Loran Scholars. We also grant up to 80 one-time entrance awards.

LONG-TERM INVESTMENT IN POTENTIAL

We provide Loran Scholars with a renewable award comprised of a $9,000 living stipend and a tuition waiver from one of our 25 partner universities. Further, we provide $8,500 in funding for three kinds of scholar-initiated summer internships (private sector, public policy and personal/community development). We pair scholars with mentors who will challenge them and introduce them to their new community. We expect scholars to use these opportunities to broaden and enrich their academic studies for long-term success.

EXTENSIVE NETWORK

We welcome Loran Scholars into an extended family of volunteers, donors, staff, and past and present scholars. The incoming class of Loran Scholars spend one week together in Algonquin Park as part of their orientation expedition. All scholars are invited to our annual four-day national scholars’ retreat. Our alumni organize their own Connexion reunions every three years. We know the value of these relationships and take care to nurture them.

LETTER FROM CO-CHAIR, NATIONAL SELECTIONS

There are moments that can change a life. At the Loran Scholar program, we work to create these experiences for our scholars.

The selection of a Loran Scholar is unique in its attention to each student’s potential. We have a long-term vision that focuses on character. The students who come to us have already accomplished academic success and are often highly engaged in their chosen interests, music, sports, leadership in their communities. We are looking for young people who want to develop further and who show an active interest in service, who show a concentration of energy and the desire to test themselves, and who will take risks to accomplish their goals.

We are looking for young people who feel compelled to serve. David Crombie saw it in 17-year-old Vancouverite Rebecca Davis. He asked her, “Why do you want to start a dance company?” She responded, “Well, because I just need to.” Six years after that interview, she started the Rebecca Davis Dance Company which she has now expanded from a local troupe creating original choreography and teaching students to include an NGO that works through dance with youth-at-risk in Rwanda, Guinea and Bosnia-Herzegovina.

We find these special young people by taking time to get to know them. The Loran Scholar team, under the experienced leadership of Executive Director Franca Gucciardi, works with volunteer committees across the country to train our assessors how to recognize potential, maturity, and tenaciousness. As one of the first Loran Scholars, Franca remembers her own final interview as a formative experience, “Being interviewed by such incredible people was like placing in front of me a mirror image of the sort of person that, from that moment onwards, I decided to become.”
Our national finalists experience interview conversations with no fewer than five interested adults from across the country, after conversations with four interviewers in their regions. All interviewers are themselves community leaders in their own fields. This level of care and detail is central to our ability to know the students we select.

The interview process allows finalists to become more conscious of values that have been intuitive or implicit. We aim to help students gain insights into themselves. This approach comes from the creator and founder of the Loran Scholar program, Dr. Robert Cluett. In 1954, he experienced a 90-minute interview to enter Coast Guard officer school with Captain Frank Erickson. It was his source of inspiration. He said, “It was Cap’n Frank who taught me in those 90 minutes that assessment at critical transitions in life should not just involve selection but if possible should leave the interviewee with renewed, focused energy and higher aspirations, perhaps also with a model.”

Many of our finalists have had similarly memorable interviews and frequently cite the national interview experience as one of their most extraordinary Loran Scholar memories.

During selections we model our own values. Our selection committees in twenty-two cities across the country are comprised of 350 volunteer assessors and interviewers. Interviewers have been invited to participate because of their personal commitment to their local communities, as well as their own entrepreneurship, vision and talents. Our large network of volunteers are committed to the development of the next generation of Canadians and they value mentorship.

We are excited about the young people we have the privilege of working with. They are the stewards of the future and we want meaningful exchange with them. We know our selections work because so many of our scholars return to help long after their undergraduate schooling is complete.

My own dedication to this work is because I honour the values of this organization. I am committed to being among people who articulate and act on values of character, service, leadership. The language of Loran Scholars is not solely about self-advancement, it is about giving back. Our students and volunteers are motivated by a profound desire to see what we can do in the context of social good.

By valuing potential, we are challenging and inspiring students to imagine the lives they want to live and to help them be true to their vision. We listen to our students. We probe their motivations, their intellect, their dreams, their heart.

I have been part of this process since the beginning and today I am more deeply committed than ever to the organization. There is no other place in my life that so clearly articulates the importance of potential, and so genuinely values service. The Loran Scholar team works hard to continually nurture volunteers who will keep alive its unique values.

All of us work during assessments toward that special moment when we discover potential poised to develop. We know that a conversation can be an important turning point that could change a young person’s life. It works. We have seen the outcome in our scholars, for 25 years, young people who have stepped into their communities committed to values of character, service and leadership.

Kim Echlin, Co-chair, National Selections

Kim Echlin is a Canadian novelist, editor and teacher. In addition to serving as a co-chair at National Selections, she was a founding trustee.
25 CLASSES OF LORAN SCHOLARS

I can’t measure the impact that becoming a Loran Scholar had. It was transformative.

- Graham Fox (’93)

Being selected as a Loran Scholar is not a reward for past accomplishments, but an investment in a potential future path of high impact. We are proud to make long-term investments, at an early stage, in young people who are studying a wide range of subjects. We do this because we believe that Canada needs leaders in all areas of society, including business, public policy, non-profits, medicine, law, and academia. No one field has a monopoly on leadership. As we prepare to select our 25th class of Loran Scholars, our alumni continue to prove the value of these early investments.

The 488 Loran Scholars and alumni pursue diverse interests and we are encouraged by their progress. Although more than half of past Loran Scholars are under the age of 30, they are taking on leadership responsibilities beyond their years. They include entrepreneurs and the CEO of a publicly traded company, the executive directors of local and national charities, emerging leaders in sectors as diverse as real estate, health, theatre, dance, biomedical devices, financial services and photography, and a half dozen clerks at the Supreme Court of Canada.

Our alumni are also working for other leading organizations, including the federal, provincial and municipal governments, NASA, The World Bank, and various hospitals, law firms, theatre companies, school boards, non-profits, management consulting firms and universities. They are committed to service, creating and volunteering in a variety of roles with local, national and international organizations, including sitting on several boards.

More than 80 per cent of Loran Scholars pursue graduate studies, many as tenants of major scholarships. 15 Loran Scholars have been named Rhodes Scholars since 1988. Upon being selected as a 2013 Rhodes Scholar, Dylan Collins (’09) was quoted in The Globe and Mail, saying, “As a Loran Scholar, I’ve been part of a community that helped me critically reflect on my goals, my leadership ability, and my character. This combination of support, vision, and critical reflection has helped me to achieve my goals, and ultimately played an integral role in earning the Rhodes Scholarship.” Other scholars have received Chevening, Trudeau, Vanier, Baxter, Fulbright, NSERC and SSHRC scholarships for graduate studies.

As envisioned by our founder, Bob Cluett, Loran Scholars are playing increasingly vital roles in stewarding this program. Alumni serve as volunteers, mentors, staff members, summer internship employers and donors. They comprised approximately two-thirds of the foundation’s donors this year, and, to date, 80% of alumni have collectively donated more than $915,000 in support of the Loran Scholar program.

Breanne Everett (’02)

Originally from Bragg Creek, Alberta, Breanne studied biochemistry at McGill University before completing medical school and her residency in Plastic and Reconstructive Surgery at the University of Calgary. In 2011, she took a leave of absence from her medical residency program in order to found Orpyx, a company developing sensor technologies to address diabetic patients’ foot complications. At the same time, she completed her MBA and was named one of Calgary’s Top 40 Under 40 for 2012. In early November, Orpyx officially launched its first product. Breanne is a volunteer assessor of Loran Scholar applications.

Patrick Nadeau (’00)

Originally from Hanwell, New Brunswick, Patrick studied biology at the University of Ottawa. He later earned his MSc in forestry from University of British Columbia. His interests in biodiversity and sustainable development led him to collaborate with the Western Philippines University to evaluate the effectiveness of a network of protected marine areas managed by local communities. As the Director General of the Canadian Parks and Wilderness Society in Quebec, Patrick is focused on redesigning the Québec forestry regime to improve conservation. He is a monthly donor and a volunteer assessor of Loran Scholar applications.
HONOUR ROLL: DONORS

Since inception, individuals, companies and foundations have invested in Loran Scholars. We would like to thank our supporters, including the top 25 donors whose cumulative giving has led the way over the past quarter century. We encourage you to see a full list of our donors in our annual reports, available at www.loranscholar.ca.

25 LEADING ALUMNI DONORS

| Patricia Arroyo (’92)            | Klara Michal (’97)                  |
| Jeff Barryshnik (’98)            | Wesley Novotny (’96)                |
| Gurpreet Brar (’00)              | Shayan Rahnama (’01)                |
| Corey Centen (’03)               | Brandi Read (’98)                   |
| Nathan Clute (’98)               | Mark Schaan (’97)                   |
| Chris Cowperthwaite (’99)        | Lyle Schwartz (’95)                 |
| Patrick David (’99)              | Lucas Skoczowski (’92)              |
| Erin Eacott (’93)                | Quynh-Thuyen Tan (’92)              |
| George Georgiades (’95)          | Warren Tranquada (’92)              |
| Franca Gucziardi (’90)           | Steven Uster (’97)                  |
| Christopher Li (’93)             | Ryan Van Wert (’98)                 |
| Sandra MacGillivray (’94)         | Jordan Velestuk (’99)               |

25 LEADING BUSINESSES

<table>
<thead>
<tr>
<th>Avana Capital Corporation</th>
<th>BMO Financial Group</th>
</tr>
</thead>
<tbody>
<tr>
<td>BMO Capital Markets</td>
<td>Burgundy Asset Management Ltd.</td>
</tr>
<tr>
<td>CIBC</td>
<td>Clearwater Fine Foods</td>
</tr>
<tr>
<td>CTV Limited - CHUM Charitable Foundation</td>
<td>The Dominion</td>
</tr>
<tr>
<td>Friesens Corporation</td>
<td>Great West Life, London Life, Canada Life</td>
</tr>
<tr>
<td>HSBC Bank Canada</td>
<td>Jostens Canada Ltd.</td>
</tr>
<tr>
<td>KPMG Foundation</td>
<td>Lallemand</td>
</tr>
<tr>
<td>Lifetouch Canada Inc.</td>
<td>Merrill Lynch</td>
</tr>
<tr>
<td>Nexen Inc.</td>
<td>Power Corporation of Canada</td>
</tr>
<tr>
<td>RBC Dominion Securities Inc.</td>
<td>RBC Foundation</td>
</tr>
<tr>
<td>Redknee Inc.</td>
<td>Scotiabank</td>
</tr>
<tr>
<td>Sunlife Financial</td>
<td>Suncor Energy Foundation</td>
</tr>
<tr>
<td>Westjet</td>
<td></td>
</tr>
</tbody>
</table>

25 LEADING INDIVIDUAL DONORS AND FOUNDATIONS

| Estate of Ora Adeline Abraham | Anonymous (3) |
| Bel-Fran Charitable Foundation | Walter Booth |
| Tim and Sheila Casgrain        | Robert Cluett |
| Donner Canadian Foundation     | Future Leaders Fund |
| Hamilton Community Foundation - Young Fund | Heaslip Family Foundation |
| The Henry White Kinnear Foundation | John Lindsay Morehead Fund |
| Roderick MacLennan             | Morrison Foundation |
| The Northpine Foundation       | Craig Pho and Mireille Moors |
| The Ralph M. Barford Foundation | Tamara Reanks and James Appleyard |
| Wendy Rebanks                  | Richard Rooney |
| Lucas Skoczowski (’92)         | The Temerty Family Foundation |
| The Michael Young Family Foundation | The W. Garfield Weston Foundation |
| Nancy and Bob Young            |                     |

“The Loran Scholar program is crucial for Canada. It allows our best students to study here in Canada during their undergraduate years while providing them with the opportunities they need to grow and develop as leaders.”

- Susan Scace, Chair and donor

UNIVERSITY PARTNERS

Unique in Canada, our university partners demonstrate their trust in our selection process by waiving tuition for Loran Scholars. They also join us in stewarding scholars throughout their undergraduate studies by designating a staff member who serves as an advisor on campus.

<table>
<thead>
<tr>
<th>Dalhousie University</th>
<th>University of Calgary</th>
</tr>
</thead>
<tbody>
<tr>
<td>McGill University</td>
<td>University of Guelph</td>
</tr>
<tr>
<td>McMaster University</td>
<td>University of King's College</td>
</tr>
<tr>
<td>Memorial University</td>
<td>University of Manitoba</td>
</tr>
<tr>
<td>Mount Allison University</td>
<td>University of New Brunswick</td>
</tr>
<tr>
<td>Queen's University</td>
<td>University of Ottawa</td>
</tr>
<tr>
<td>Ryerson University</td>
<td>University of Saskatchewan</td>
</tr>
<tr>
<td>Simon Fraser University</td>
<td>University of Toronto</td>
</tr>
<tr>
<td>Université Laval</td>
<td>University of Victoria</td>
</tr>
<tr>
<td>Université de Moncton</td>
<td>University of Waterloo</td>
</tr>
<tr>
<td>Université de Montréal</td>
<td>Western University</td>
</tr>
<tr>
<td>University of Alberta</td>
<td>York University</td>
</tr>
<tr>
<td>University of British Columbia</td>
<td></td>
</tr>
</tbody>
</table>
milestones

1990: First class of Loran Scholars begins university.
1992: Outreach extended nationwide.
1994: Direct applicant pool launched.
1996: Number of awards offered doubles with the support of the W. Garfield Weston Foundation.
1999: Summer program initiated.
2003: First alumni reunion held.
2004: A Loran Scholar becomes CEO for the first time.
2006: Mentorship program launched.
2008: Endowment fund established.
2009: Annual scholars’ retreat re-launched.
2013: First Loran Scholar funded entirely by alumni.

1990

Award Value: $2,560/year + tuition waiver
Number of applicants: 56
Number of participating high schools & CEGEPs: 83
Number of Loran Scholars per year: 4
Number of past and present Loran Scholars: 4

expansion of the selection system:

Regional Committees:
- Toronto, Montreal, Ottawa
- Vancouver, Calgary
- Victoria, Edmonton
- Sudbury, Kingston
- Halifax, London, Thunder Bay
- Saskatoon, Quebec City, Saint John, Saint John’s, Winnipeg, Halifax, Charlottetown

University Partnerships:
- York, U of T, Waterloo, McMaster, McGill
- UBC, University of Colgate, Laval, University of Manitoba, University of New Brunswick, Queen’s, Western University
- University of Saskatchewan, Mount Allison, University, Université de Montréal, Simon Fraser University, University of British Columbia, University of Ottawa, University of King’s College
- University of Victoria
- Ryerson University
- Vancouver (3), Regina
- Hamilton (3), Halifax (3)

2013

Award Value: $9,000/year + tuition waiver + summer and mentoring program + scholarship gatherings + orientation
Number of applicants: 3,350
Number of participating high schools & CEGEPs: 1,212
Number of Loran Scholars per year: 30
Number of past and present Loran Scholars: 488
COMPONENTS OF A LORAN AWARD

In its first 25 years, the Loran Scholar program has undergone significant changes and grown significantly since its founding in 1988. Today, we provide each scholar with:

- A $9,000 living stipend for four years of undergraduate study;
- Matching tuition waiver at one of our 25 partner universities;
- Participation in an Outward Bound orientation expedition, an annual summer retreat, and other national scholar gatherings;
- Personal mentorship from Canada’s leaders in the private, public and non-profit sectors;
- Up to $8,500 in summer funding in the areas of public policy, enterprise and personal and community development;
- An extensive network of peers and mentors selected based on their demonstration of strong character, commitment to service and capacity for leadership.

“Breadth, openness to challenge and willingness to take risk are many times more important than any quantitative measure of promise in the young.”
- Bob Giutt, founding CEO and Chair

ORIENTATION

A multi-year pledge from Nancy and Bob Young continues to bring each new class of Loran Scholars together to participate in an outdoor expedition. The week-long trip provides scholars with an opportunity to challenge themselves physically, gain confidence in taking risks and work productively in a team setting. It also builds a shared sense of identity amongst each incoming class of Loran Scholars before they disperse across Canada to begin their first semester at university.

SCHOLARS’ RETREAT

At the annual Scholars’ retreat, the Loran Scholars join staff and alumni for a weekend of peer-to-peer learning, role modeling, and reflection. Scholars participate in sessions on leadership and maximizing opportunities, and they learn how to make the most of service activities and the summer program.

MENTORSHIP

Our growing national network of donors, alumni and volunteers is one of our greatest assets. Since 2005, our one-on-one mentorship program has involved 278 mentors, 112 of whom are mentoring current scholars. Mentors commit to sharing their experiences and networks with the scholars and also act as role models and advisors.

Mentors for the class of 2013 include Ottawa lawyer Gregory Newman, Kingston philanthropist Shirley Abramsky, Halifax author and media personality Lindsay Cameron Wilson, Montreal business leader Guthrie Stewart and two Loran Scholars.

“Alan [Broadbent]’s mentorship afforded me the proverbial eyes-around-the-corner so I could anticipate situations that otherwise I would not have even considered or been aware of. Very relevant, invaluable and greatly appreciated!”
Lucas Skoczowskis (’92) immigrated from Poland to Ottawa as a teenager and thrived as a Loran Scholar studying electrical and computer engineering at Waterloo. He co-founded Redknee, a mobile software company, when he was twenty-six years old. The company now employs 1,600 people worldwide and is active in 90 countries. Lucas is a major donor, an interviewer at National Selections and mentored a 2007 Loran Scholar.

“The mentorship program gave me unrestricted access to the world of global finance and international business studies with the only limitation set by that of my own imagination. It transformed my local orientation and aspirations to a global level by giving me the support, contacts, resources and confidence to follow my career and educational dreams.”
Lyle Schwartz (’96) was mentored by Karen McRae, a founding trustee of the foundation. Lyle is currently a Goldman Sachs Managing Director in Equity Capital Markets and has worked in Hong Kong, Sydney, New York and London. He is a Loran Scholar program donor and served as a trustee of Friends of Canadian Education.
SUMMER PROGRAM

We encourage scholars to resist the temptation to take easy or conventional paths and to seek out, instead, how they can most effectively contribute to society. To this end, we provide up to $8,500 in funding for three kinds of scholar-initiated summer internships: enterprise, public policy and personal/community development.

Loran Scholars have interned in 71 countries over the past eight years.

Aneil Jaswal (’07) is a doctoral candidate in global health at the University of Oxford, where he previously completed an MSc as a Rhodes Scholar.

The summer program allowed me to think long-term about the kinds of experiences that would help me to identify and achieve my goals. From learning about social enterprise financing models at Social Capital Partners in Toronto, to researching the use of mobile phones to improve HIV treatment in Kenya, to analyzing country approaches to health systems planning with the World Health Organization in Geneva, I was exposed to a variety of approaches that improve social welfare. I continue to draw from these experiences as I endeavour to effect social change.

Gurpreet Brar (’00) is currently Vice President, Consulting & Deals at PwC Canada. He is also the co-organizer of a joint Sikh-Mennonite community project that is part of the City of Winnipeg’s Adopt-a-Park program in Manitoba.

The summer program was a life-changing experience. Without the support of the foundation, I would never have had the opportunity to dream big and broaden my horizons by interning at the Canadian Embassy in Washington, D.C. This experience reinforced the importance of public service, a commitment that resulted in my run for School Trustee in Manitoba in 2010. Regardless of the form of public and community service that I pursue in the future, it will remain a life-long passion. I owe this to the foundation.

Sarah Michael (’93) spent her summers working for a medical team in rural Ghana and volunteering in Canada’s North:

"It was during these summers that I realized many of the issues I had associated with medicine were much more related to questions of poverty, access to services, gender and a whole host of wider development issues. After realizing the importance of the social determinants of health, I shifted my focus to political science, and undertook doctoral studies at Trinity College, University of Cambridge as a Chevening Scholar.

Sarah is a social development specialist for the World Bank. Her work has taken her to Rwanda, Eastern Europe and Asia.

"Originally setting out to become a medical doctor, I realized many of the issues I had associated with medicine were much more related to questions of poverty, access to services, gender and a whole host of wider development issues. After realizing the importance of the social determinants of health, I shifted my focus to political science, and undertook doctoral studies at Trinity College, University of Cambridge as a Chevening Scholar."

Sarah’s work has taken her to Rwanda, Eastern Europe and Asia, and she is a social development specialist for the World Bank.

"The summer program was a life-changing experience. Without the support of the foundation, I would never have had the opportunity to dream big and broaden my horizons by interning at the Canadian Embassy in Washington, D.C. This experience reinforced the importance of public service, a commitment that resulted in my run for School Trustee in Manitoba in 2010. Regardless of the form of public and community service that I pursue in the future, it will remain a life-long passion. I owe this to the foundation."

Gurpreet Brar (’00) is currently Vice President, Consulting & Deals at PwC Canada. He is also the co-organizer of a joint Sikh-Mennonite community project that is part of the City of Winnipeg’s Adopt-a-Park program in Manitoba.

"The summer program was a life-changing experience. Without the support of the foundation, I would never have had the opportunity to dream big and broaden my horizons by interning at the Canadian Embassy in Washington, D.C. This experience reinforced the importance of public service, a commitment that resulted in my run for School Trustee in Manitoba in 2010. Regardless of the form of public and community service that I pursue in the future, it will remain a life-long passion. I owe this to the foundation."

Gurpreet Brar (’00) is currently Vice President, Consulting & Deals at PwC Canada. He is also the co-organizer of a joint Sikh-Mennonite community project that is part of the City of Winnipeg’s Adopt-a-Park program in Manitoba.
Financial Growth, 1989 to 2013

We encourage you to review our annual reports and audited financial statements, which are available at www.loranscholar.ca.

*Our partner universities waive tuition for Loran Scholars. Total cost of $670,320 is based on the national average tuition of $5,586 for 2012/2013.
**FOUNDING TRUSTEES**

David Bell  
Professor Emeritus, York University

David Crombie, P.C., O.C.  
Former Mayor of Toronto and Member of Parliament

Bob Cluett (CEO)  
Founder of CMSF

Kim Echlin  
Author

J. Douglas Grant  
Founder, Sceptre Investment Counsel

Richard Helmstadter (1934-2012)  
Professor Emeritus, University of Toronto

Karen McRae  
Former Senior Vice President, Mackenzie Investments

Jane Stalker  
Former Tax Specialist, Deloitte & Touche LLP

Frank Vasilkioti  
Principal, Aegis Corporate Financial Services

Karen Wilson (Secretary and Counsel)  
Solicitor

**BOARD CHAIRS**

Bob Cluett (88-94)  
R. Alan Broadbent, C.M. (94-96)  
Grant L. Reuber, O.C., FRSC (96-99)  
Youssef A. Nasr (99-00)  
Pierre Boudreault (00-02)  
Bryan P. Davies (02-05)  
John H. Phillips (05-07)  
James Appleyard (07-10)  
Peter George, C.M., O.Ont. (10-12)  
Susan Scace (12-present)

**BOARD OF DIRECTORS & OFFICERS**

Susan Scace (Chair)  
President, The Henry White Kinnear Foundation

Patrick Cronin (Vice-Chair)  
Head of Trading Products, BMO Capital Markets

Franca Gucciardi (Loran Scholar ’90)  
Executive Director & CEO, CMSF

Mary Ann Finn (Treasurer)  
Partner, Deloitte & Touche LLP

Peter George, C.M. (Past Chair)  
Past President, McMaster University

Vali Bennett (Secretary)  
Director of Administration, Avana Capital Corporation

Kenneth Broekaert  
Senior Vice-President, Burgundy Asset Management

Chris Cowperthwaite  
Jostens Loran Scholar ’99  
Founder & CEO, Groundforce Digital

Jon Hountalas  
Executive Vice-President, Business Banking, CIBC

Nancy Lockhart  
CAO, Frum Development Group

Beth Malcolm  
Chair, Ralph M. Barford Foundation

Bill Morneau  
Executive Chairman, Morneau Shepell

Tamara Rebanks  
Vice-President, Community Affairs, George Weston Ltd.

Jason Shannon  
President & COO, Shannex Inc.

Mamdouh Shoukri  
President & Vice Chancellor, York University

Don Shumka  
Managing Director, Walden Management

Michael H. Wilson, C.C.  
Chairman, Barclays Capital Canada

Cornell C.V. Wright  
Partner, Torys LLP

Nancy Young  
CEO & Owner, Elizabeth Bradley Designs

**STAFF**

The Foundation’s CEO, Franca Gucciardi, (416.646.2120 x222, franca.gucciardi@cmsf.ca), is a member of the Class of 1990. She has been leading the Foundation since 2004. The seven-person team includes two alumni.

Thank you to The Printing House for donating printing services.

**ALUMNI ASSOCIATION COORDINATORS**

Erin Eacott (’93), Soniya Jobanputra (’97), Gurpreet Brar (’00), Mark Schaan (’97), Meghan Roberts (’98), Chris Cowperthwaite (’99), Steven Uster (’97)

“*It is the obligation of every Canadian to develop and nurture our nation’s young talent. All things start with people, and young people are our future’s greatest resource.*”  
- David Crombie, Founding Trustee
The Canadian Merit Scholarship Foundation
460 Richmond Street West
Suite 502
Toronto, ON M5V 1Y1
416.646.2120 | www.loranscholar.ca

Charitable registration number: 855-132643-RR0001
We invite you to donate on-line at www.loranscholar.ca/donate